Vote 1

Office of the Premier

		2019/20		
	Main appropriation	Adjusted appropriation	Decrease	Increase
R thousand				
Operational budget	711 744	712 712		968
Remuneration of the Premier ¹	2 260	2 260		
Total amount to be appropriated	714 004	714 972		968
of which:				
Current payments	650 084	670 804		20 720
Transfers and subsidies	42 616	23 481	(19 135)	
Payments for capital assets	21 304	20 515	(789)	
Payments for financial assets	-	172		172
Responsible MEC	The Premier			
Administering department	Office of the Premier			
Accounting Officer	Director-General: Office of the Pren	nier		

1. Vision and mission

Vision

The vision of the department is *To be the centre of governance, providing leadership towards achieving KZN Vision 2035.*

Mission

The mission of the department is to support the Premier in carrying out his constitutional and statutory duties. The department fulfils this mission primarily by:

- Promoting an integrated service delivery model.
- Enhancing co-operative governance within the province.
- Effective stakeholder management and communication.
- Enhancing performance management and accountability through monitoring and evaluation.

2. Strategic objectives

The *strategic policy direction* of the department is directly linked to national government's 14 outcomes and also informs the department's strategic objectives, as listed below:

- Integrate, co-ordinate and facilitate transversal policies, programmes, strategies, plans and systems of the province.
- Lead in macro planning and policy management to achieve the electoral mandate.
- Monitoring and evaluation of provincial government's programmes.
- Provide strategic leadership and direction for provincial government.
- Oversee the development and implementation of legislation.
- Promote inter and intra-governmental relations and good governance.

At the time of going to print, the proclamation determining the 2019 salary adjustment relating to public office bearers had not been signed, hence this amount remains unchanged from the 2019/20 EPRE

Based on the mission and the mandate, the department identified the following strategic objectives:

- To realise the existence of functional public policy and strategic planning management systems and processes for the provincial government.
- To achieve co-ordinated provincial policies, strategies and programmes.
- To ensure the existence of governance conditions conducive to respect for human rights, and the promotion of science and technology.
- To realise enhanced government communication and governance, human resources development, state law advisory services and service delivery in and by the provincial administration.
- To have in place co-ordinated and aligned policies and plans of the three spheres of government and foreign governments and agencies.
- To achieve effectively monitored and evaluated government policies and programmes.
- To enhance and promote the status of the Zulu Monarch and to establish the necessary institutional arrangements in support of the Zulu Monarchy and members of the Royal family.

3. Summary of adjusted estimates for the 2019/20 financial year

The main appropriation of the Office of the Premier was R714.004 million in 2019/20. During the year, the department's budget was increased by a net amount of R968 000, increasing the budget to R714.972 million.

The main reasons for this increase, as well as other adjustments, are summarised below, and explained in detail in Section 4.

- Roll-overs: An amount of R1 million was rolled over from 2018/19 in respect of the roof repairs at the Moses Mabhida building allocated to Programme 2: Institutional Development and Buildings and other fixed structures. This amount was allocated in 2018/19 for preliminary costs for this project. However, the R1 million, along with the current budget of R5.932 million for the project, was suspended to 2020/21, and this is commented on in detail under Other adjustments.
- *Virement between programmes:* The following virements were undertaken across programmes:
 - o Programme 1: Administration was increased by a net amount of R6.289 million, as follows:
 - R5.900 million was allocated to *Goods and services* from savings under *Compensation of employees* in Programme 2 due to vacant posts being filled later than originally anticipated. These funds were allocated to address the spending pressures in respect of the Premier's Inauguration and the Director-General's oversight visits in terms of the Operation Sukuma Sakhe (OSS) outreach programmes.
 - R400 000 was identified as savings under *Machinery and equipment* in Programme 3: Policy and Governance related to office furniture purchases that were put on hold as the new accommodation in Pietermaritz Street and 151 Mayors Walk did not materialise in 2018/19, and all related procurement was put on hold until further notice. This funding was allocated to Programme 1 against the same category for office furniture requirements due to Finance posts that were filled, including two Deputy Directors and 4 Assistant Directors.
 - Offsetting the above increases were savings of R11 000 in *Goods and services*, identified in Programme 1 due to reduced travelling costs, that were moved to the same category under Programme 2, to cater for new cell phone subscriptions that were under-budgeted for. The department's cell phone budget is centralised under Programme 2.
 - o Programme 2 was decreased by a net amount of R5.871 million, mainly due to savings identified against *Compensation of employees* as a result of posts that were filled later than originally anticipated. Savings of R5.900 million were moved to Programme 1 to offset spending pressures against *Goods and services* in respect of the Premier's Inauguration, as well as for the Director-General's monitoring and evaluation visits in terms of the OSS outreach

- activities. Offsetting this decrease, were savings of R29 000 against various administrative items under *Goods and services* that were moved from Programme 1 (R11 000) due to reduced travelling costs, and Programme 3 (R18 000) because of reduced minor asset purchases. These savings were moved within the category to this programme for new cell phone subscriptions.
- Programme 3 was decreased by savings of R18 000 against *Goods and services* due to reduced minor asset purchases. In addition, the programme was reduced by R400 000 against *Machinery and equipment*, related to office furniture purchases that were put on hold as the new accommodation in Pietermaritz Street and 151 Mayors Walk did not materialise in 2018/19, and all related procurement was put on hold until further notice. These savings were moved to Programme 1 against *Machinery and equipment* to cater for office furniture requirements (R400 000) for Deputy Director and Assistant Director posts being filled, and to Programme 2 under *Goods and services* for new cell phone subscriptions (R18 000).
- In addition to the above virements, the department undertook virements across sub-programmes and economic categories within programmes, and these are discussed in detail in Section 4. All these virements are permissible in terms of the PFMA and Treasury Regulations.
- Shifts: There were no shifts across programmes. However, an amount of R22.216 million was shifted within Programme 2 from *Transfers and subsidies to: Households* to *Goods and services* against training and development. The funding is for external bursaries, and the department has contracted a service provider, Fundi Capital, to manage the disbursement of the payments to bursary holders. There is no change in purpose for this funding.
- Other adjustments: The department's budget allocation was decreased by a net amount of R32 000, as explained below:
 - o Additional funding of R4 million was specifically and exclusively allocated to Programme 3 and against *Buildings and other fixed structures* related to infrastructure work undertaken with regard to His Majesty, the King's palaces. This funding was suspended from the Department of Co-operative Governance and Traditional Affairs (COGTA).
 - o Additional funding of R2.900 million was specifically and exclusively allocated to Programme 3 against *Goods and services* for the costs related to the Presidential launch of the District Development Model which took place in the province on 17 and 18 October 2019.
 - o Offsetting the additional allocations was the suspension of R6.932 million under Programme 2 from 2019/20 to 2020/21. This funding relates to the roof repairs at the Moses Mabhida building, which is only expected to commence early in 2020. Note that the suspension is from *Buildings and other fixed structures* and includes the amount of R1 million rolled over from 2018/19 for this project, as well as the budget of R5.932 million allocated in the 2019/20 *EPRE*, as mentioned. This funding remains in *Buildings and other fixed structures*, but allocated to the department in 2020/21.

Tables 1.1 and 1.2 reflect a summary of the 2019/20 adjusted appropriation of the department, summarised according to programme and economic classification.

Note that further details of adjustments at economic classification level are provided in *Annexure – Vote 1: Office of the Premier*.

Table 1.1 : Summary by programmes

	Main		Adjus	Total	Adjusted			
	appropriation		Unforeseeable/			Other	adjustments	annronriation
R thousand	арргорпацоп	Roll-overs	unavoidable	Virement	Shifts	adjustments	appropriation	арргорпаціон
1. Administration	138 137	-	-	6 289		-	6 289	144 426
2. Institutional Development	362 365	1 000	-	(5 871)		(6 932)	(11 803)	350 562
3. Policy and Governance	213 502	1	-	(418)		6 900	6 482	219 984
Total	714 004	1 000				(32)	968	714 972
Amount to be voted								068

Table 1.2: Summary by economic classification

	Main		Adjus	tments appropriat	ion		Total	Adjusted
	appropriation		Unforeseeable/			Other	adjustments	appropriation
R thousand	арргорпаціон	Roll-overs	unavoidable	Virement	Shifts	adjustments	appropriation	арргорпации
Current payments	650 084			(4 396)	22 216	2 900	20 720	670 804
Compensation of employees	326 671	-	-	(25 572)	-	-	(25 572)	301 099
Goods and services	323 413	-	-	21 176	22 216	2 900	46 292	369 705
Interest and rent on land	-	-		-	-	-	-	-
Transfers and subsidies to:	42 616		-	3 081	(22 216)		(19 135)	23 481
Provinces and municipalities	63	-	-	23	-	-	23	86
Departmental agencies and accounts	19 086	-	-	-	-	-	-	19 086
Higher education institutions	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-
Households	23 467	-	-	3 058	(22 216)	-	(19 158)	4 309
Payments for capital assets	21 304	1 000	-	1 143		(2 932)	(789)	20 515
Buildings and other fixed structures	9 796	1 000	-	-	-	(2 932)	(1 932)	7 864
Machinery and equipment	11 508	-	-	1 143	-	-	1 143	12 651
Heritage assets	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-
Payments for financial assets	-		-	172			172	172
Total	714 004	1 000	-	-		(32)	968	714 972
Amount to be voted					<u></u>			968

4. Changes to programme purposes and service delivery measures

The department did not change the purpose of any of its programmes.

It is noted that there are some minor changes made to the wording of service delivery measures, as well as targets, to align the measures originally published in the 2019/20 *EPRE* with the department's APP, which was published after the *EPRE*. These changes are reflected in bold italics in the service delivery tables.

4.1 Programme 1: Administration

The purpose of this programme is to provide administrative support to the Premier, Provincial Executive Council and the Director-General in fulfilling their legislative and oversight functions and in promoting good corporate governance.

Tables 1.3 and 1.4 reflect a summary of the 2019/20 adjusted appropriation of Programme 1, summarised according to sub-programme and economic classification.

Details of the main adjustments, which resulted in an overall increase of R6.289 million, are provided in the paragraphs following the tables.

Table 1.3 : Programme 1: Administration

	Main		Adjus	tments appropriat	tion		Total	Adjusted
	appropriation		Unforeseeable/			Other	adjustments	appropriation
R thousand	арргорпацоп	Roll-overs	unavoidable	Virement	Shifts	adjustments	appropriation	арргорпаціон
1. Premier Support	28 570			7 100			7 100	35 670
2. Executive Council Support	8 482			7 173			7 173	15 655
3. Director-General Support	15 171			2 481			2 481	17 652
4. Financial Manangement	53 562			(11 503)			(11 503)	42 059
5. Intergovernmental Relations	32 352			1 038			1 038	33 390
Total	138 137			6 289			6 289	144 426
Amount to be voted								6 289

Table 1.4: Summary by economic classification

	Main		Adjus	tments appropriati	ion		Total	Adjusted
	appropriation		Unforeseeable/			Other	adjustments	appropriation
R thousand	арргорпацоп	Roll-overs	unavoidable	Virement	Shifts	adjustments	appropriation	арргорпаціон
Current payments	135 028			2 654			2 654	137 682
Compensation of employees	86 148			(5 524)			(5 524)	80 624
Goods and services	48 880			8 178			8 178	57 058
Interest and rent on land							-	-
Transfers and subsidies to:	1 248	-	-	2 581			2 581	3 829
Provinces and municipalities							-	-
Departmental agencies and accounts							-	-
Higher education institutions							-	-
Foreign governments and international organisations							-	-
Public corporations and private enterprises							-	-
Non-profit institutions							-	-
Households	1 248			2 581			2 581	3 829
Payments for capital assets	1 861	-	-	1 054			1 054	2 915
Buildings and other fixed structures							-	-
Machinery and equipment	1 861			1 054			1 054	2 915
Heritage assets							-	-
Specialised military assets							-	-
Biological assets							-	-
Land and subsoil assets							-	-
Software and other intangible assets							-	-
Payments for financial assets							-	-
Total	138 137		-	6 289			6 289	144 426
Amount to be voted	-	-	-					6 289

Virement - Programme 1: Administration: R6.289 million

The main appropriation of Programme 1 increased by R6.289 million, as follows:

- R5.900 million was moved to *Goods and services* in the Executive Council Support sub-programme from *Compensation of employees* in Programme 2, to offset spending pressure against the Premier's Inauguration and the Director-General's oversight visits in terms of the OSS outreach programmes.
- R400 000 was moved to *Machinery and equipment* in the Financial Management sub-programme to cater for office furniture requirements for posts that were filled. These savings were identified under the same category in Programme 3 due to office furniture purchases that were put on hold, as the new accommodation in Pietermaritz Street and 151 Mayors Walk did not materialise in 2018/19, and all related procurement was put on hold until further notice.
- Offsetting the increase in Programme 1, were savings of R11 000 identified under the Intergovernmental Relations (IGR) sub-programme against *Goods and services* due to reduced travelling costs. These were moved to the same category under Programme 2, to cater for new cell phone subscriptions that were under-budgeted for in the centralised cell phone budget.

In addition, there were further virements undertaken within the programme, across sub-programmes and economic classifications. The bulk of the movement between sub-programmes was from *Compensation of employees* in the Financial Management sub-programme, moved to the same category, as well as *Transfers and subsidies to: Households* in the Premier Support sub-programme. There were also movements to *Goods and services* in the Executive Council Support and IGR sub-programmes. The movements between economic categories were as follows:

- Savings of R5.524 million identified under *Compensation of employees*, due to critical Finance posts in the Financial Management sub-programme filled later than anticipated, were moved as follows:
 - o R2.583 million was moved to *Goods and services* for the unanticipated venue hire costs in respect of the Provincial Executive Council Lekgotla, as well as for additional Executive Council and Cluster meetings held under the Executive Council Support sub-programme as a result of the new Administration following the 2019 general elections.
 - R360 000 moved to *Goods and services* for the Director-General's monitoring and evaluation visits in respect of OSS outreach programmes in the Director-General Support sub-programme.
 - o A total amount of R2.581 million was moved to *Transfers and subsidies to: Households* to cater for the former Premier's exit costs (R2.479 million) following the 2019 general elections under the Premier Support sub-programme, and for higher than expected staff exit costs (R102 000) mainly under the Intergovernmental Relations sub-programme.

• R654 000 was moved from *Goods and services* in the Premier's Support sub-programme due to savings identified from reduced minor asset purchases, because of the non-finalisation of acquiring additional office accommodation. These funds were moved to *Machinery and equipment* to fund the upgrade of boardroom furniture (R534 000) within the Premier Support sub-programme, and office furniture requirements (R120 000) for posts filled in the Financial Management sub-programme.

All of these virements are permissible in terms of the PFMA and Treasury Regulations.

Service delivery measures - Programme 1: Administration

Table 1.5 shows the revised service delivery information for Programme 1. The department revised two measures to align them with the targets in the 2019/20 APP. The department amended the description of some measures, and this is indicated in bold italics. Note that the Director-General Support and Financial Management categories have merged. One measure moved from the new Director-General Support and Financial Management category to the Premier Support category. Note also that one measure is annual in nature and is only reported on after the closure of the financial year.

Table 1.5 : Service delivery measures – Programme 1: Administration

Outputs	Performance indicators	Perfo	rmance indicate	ors
		2019/20	2019/20	2019/20
		Original target	Mid-year actual	Revised target
1. Premier Support				
1.1 Efficient and effective support to the Premier in Executive Council	 No. of Provincial Executive Council decision matrix implementation progress reports submitted to the Provincial Executive Council 	20	11	
1.2 Strategic management meeting resolutions	 No. of EXCO meetings supported (EXCO and Makgotla) 	n/a	11	22
2. Executive Council Support				
Effective and efficient Provincial Executive Council and key committees administrative support service	No. of Provincial Executive Council meeting decision matrices circulated within 10 working days of meeting	20	11	
3. Director-General Support and Financial Managem	ent			
3.1 Strategic management meeting resolutions	 No. of EXCO meetings supported (EXCO and Makgotla) 	22	n/a	n/a
3.1 Annual audit improvement plan	% of external audit recommendations implemented	100%	88%	
3.2 Strategic leadership in governance and accountability to ensure economic, effective and efficient resource management	Annual audit findings	Unqualified	Annual	Unqualified <i>audit</i>
3.3 30 day payment	% of invoices paid within 30 days	88%	94%	90%
4. IGR				
4.1 Technical Premier's forum meetings	 No. of IGR Premier's Technical Co-ordinating forum decision matrices 	4	2	

4.2 Programme 2: Institutional Development

The purpose of this programme is to improve service delivery through institutional capacity building and transformation management in the province. Tables 1.6 and 1.7 reflect a summary of the 2019/20 adjusted appropriation of Programme 2, summarised according to sub-programme and economic classification. Details of the main adjustments, which resulted in an overall decrease of R11.803 million, are provided in the paragraphs after the tables.

Table 1.6: Programme 2: Institutional Development

·	Main		Adjus		Total	Adjusted		
	appropriation		Unforeseeable/			Other	adjustments	appropriation
R thousand	арргорпацоп	Roll-overs	unavoidable	Virement	Shifts	adjustments	appropriation	арргорпалоп
Strategic Human Resources	90 754			(9 422)			(9 422)	81 332
2. Information Communication Technology (ICT)	87 454	1 000		4 870		(6 932)	(1 062)	86 392
3. Legal Services	12 439						-	12 439
4. Communication Services	63 699			5 311			5 311	69 010
5. Special Programmes	108 019			(6 630)			(6 630)	101 389
Total	362 365	1 000		(5 871)		(6 932)	(11 803)	350 562
Amount to be voted								(11 803)

Table 1.7: Summary by economic classification

	Main		Adjus	tments appropriati	ion		Total	Adjusted
	appropriation		Unforeseeable/			Other	adjustments	appropriation
R thousand	арргорпацоп	Roll-overs	unavoidable	Virement	Shifts	adjustments	appropriation	арргорпаціон
Current payments	327 772		-	(6 918)	22 216		15 298	343 070
Compensation of employees	150 920			(13 535)			(13 535)	137 385
Goods and services	176 852			6 617	22 216		28 833	205 685
Interest and rent on land							-	-
Transfers and subsidies to:	22 282	•		387	(22 216)	-	(21 829)	453
Provinces and municipalities	63			23			23	86
Departmental agencies and accounts							-	-
Higher education institutions							-	-
Foreign governments and international organisations							-	-
Public corporations and private enterprises							-	-
Non-profit institutions							-	-
Households	22 219			364	(22 216)		(21 852)	367
Payments for capital assets	12 311	1 000	-	489		(6 932)	(5 443)	6 868
Buildings and other fixed structures	8 293	1 000				(6 932)	(5 932)	2 361
Machinery and equipment	4 018			489			489	4 507
Heritage assets							-	-
Specialised military assets							-	-
Biological assets							-	-
Land and subsoil assets							-	-
Software and other intangible assets							-	-
Payments for financial assets			-	171			171	171
Total	362 365	1 000		(5 871)		(6 932)	(11 803)	350 562
Amount to be voted	362 365	1 000	•	(5 871)	•	(6 932)	(11 803)	

Roll-overs - Programme 2: Institutional Development: R1 million

An amount of R1 million was rolled over from 2018/19 for the roof repairs at the Moses Mabhida building and was allocated to *Buildings and other fixed structures* in the Information Communication Technology (ICT) sub-programme. This amount was allocated in the 2018/19 Adjustments Estimate for the preliminary costs for this project. However, the R1 million, along with the current budget of R5.932 million for the project, were suspended to 2020/21, as explained under Other adjustments.

Virement - Programme 2: Institutional Development: (R5.871 million)

There were virements within Programme 2 between sub-programmes and economic categories, as well as a movement to Programme 1. The bulk of the movement between sub-programmes was from *Compensation of employees* in the sub-programmes: Strategic Human Resources and Special Programmes to *Goods and services* in the ICT and Communication Services sub-programmes. These movements resulted in a net reduction of R5.871 million in the main appropriation, as follows:

- Savings of R5.900 million were identified under *Compensation of employees* in the Strategic Human Resources and Special Programmes sub-programmes due to vacant posts filled later than originally anticipated. These savings were moved to *Goods and services* in Programme 1, to address the spending pressures in respect of the Premier's Inauguration and the Director-General's oversight visits, in terms of the OSS outreach programmes.
- Offsetting the overall reduction from Programme 2, was the movement of R29 000 to *Goods and services* in the ICT sub-programme for new cell phone subscriptions that were under-budgeted for in the centralised cell phone budget. These funds were made up of savings of R11 000 identified against *Goods and services* in Programme 1 because of reduced travelling expenses and an amount of R18 000 against *Goods and services* in Programme 3 due to reduced minor asset purchases.

In addition, there were further virements undertaken within the programme across sub-programmes and economic classifications, as follows:

- Further savings of R7.635 million were identified, mainly in the Strategic Human Resources and Special Programmes sub-programmes under *Compensation of employees*, due to posts that were filled later than originally anticipated. These savings were moved within the programme as follows:
 - o R7.100 million was moved to *Goods and services* to cater for higher LAN and Desktop Support Services costs, prior year commitments in terms of SITA payments under the ICT sub-

- programme (R3.300 million), as well as to offset spending pressures arising from Women Economic Empowerment initiatives (R1.300 million) and youth related Social Cohesion projects (R2 million) under the Special Programmes sub-programme. In addition, R500 000 was allocated to Employee Wellness initiatives in the Strategic Human Resources sub-programme.
- o R364 000 was moved to *Transfers and subsidies to: Households* to cater for staff exit costs in respect of leave gratuity pay-outs under the Strategic Human Resources (R55 000), Communication Services (R122 000) and ICT (R182 000) sub-programmes. In addition, provision was made for an *ex gratia* claim of R5 000 under the ICT sub-programme related to a claim against the department from an official for personal belongings that were in an official vehicle that was hijacked and stolen during an official trip.
- o R171 000 was moved to *Payments for financial assets* to address write-offs of thefts and losses under the Special Programmes sub-programme.
- Savings of R512 000 were identified against *Goods and services* as a result of cost containment against various administrative items. Of these savings, R23 000 was moved to *Transfers and subsidies to: Provinces and municipalities* to cater for under-budgeted motor vehicle licence fees (ICT sub-programme), and R489 000 was moved to *Machinery and equipment* to cater for office furniture requirements within the Communication Services (R71 000) and Special Programmes (R418 000) sub-programmes.

All of these virements are permissible in terms of the PFMA and Treasury Regulations.

Shifts - Programme 2: Institutional Development

An amount of R22.216 million was shifted within Programme 2 and within the Special Programmes sub-programme from *Transfers and subsidies to: Households* to *Goods and services* against training and development. The funding is for external bursaries, and the department has contracted a service provider, Fundi Capital, to manage the disbursement of the payments to bursary holders. There is no change in purpose for this funding.

Other adjustments - Programme 2: Institutional Development: (R6.932 million)

The budget was reduced due to the suspension of R6.932 million from 2019/20 to 2020/21. This funding relates to the roof repairs at the Moses Mabhida building, which are only expected to commence in early 2020. Note that the suspension includes the amount of R1 million rolled over from 2018/19 for this project, as well as the budget of R5.932 million allocated in the 2019/20 *EPRE*, as mentioned. This funding was suspended from the ICT sub-programme and *Buildings and other fixed structures*, but will be similarly re-allocated in 2020/21, thus this reduction in *Capital* does not require Legislature approval.

Service delivery measures - Programme 2: Institutional Development

Table 1.8 shows the revised service delivery information for Programme 2. The department revised two measures to align them with the targets published in the 2019/20 APP. The department amended the description of two measures, and this is indicated in bold italics. Note that two measures in this programme are annual in nature and are only reported on after the closure of the financial year.

Table 1.8 : Service delivery measures - Programme 2 : Institutional Development

Outp	outs	Performance indicators	Perf	rs	
		-	2019/20 Original target	2019/20 Mid-year actual	2019/20 Revised target
1	Strategic Human Resources				
1.1	Technical human resource management policy support services	No. of reports on Technical HR support services on KZN HR policy matters	4	2	
1.2	Public Service training sessions	No. of training sessions	120	36	100

Table 1.8 : Service delivery measures – Programme 2 : Institutional Development

Outp	outs	Performance indicators	Perfor	mance indicato	rs
			2019/20 Original target	2019/20 Mid-year actual	2019/20 Revised target
2	Information Communication Tec	hnology			
2.1	IT governance assessment reports	No. of <i>annual</i> provincial depts' IT governance assessment co-ordination reports	2	Annual	1
3	Legal Services				
3.1	Appropriate and constitutionally compliant provincial legislation	 No. of quarterly reports on Provincial Legislative programme submitted within 10 days of end of each quarter 	4	2	
4	Communication Services				
4.1	Annual departmental communication plan	No. of articles on the PGDP published in the print media targeting external audiences	8	2	
5	Special Programmes				
5.1	Mainstreaming a culture of human rights focusing on vulnerable groups	 No. of updated 5-year strategic plans for each target group: 1 x gender; 1 x disability; 1 x children; and 1 x senior citizens 	1 per group, 4 total	-	
5.2	Ombudsperson co-ordination	 Annual provincial Ombudsperson Intervention Co- ordination and Monitoring reports 	1	Annual	

Programme 3: Policy and Governance

The purpose of this programme is to initiate province-wide development and implementation of policies and strategies to achieve a co-ordinated approach toward sustainable provincial growth and development. Tables 1.9 and 1.10 reflect a summary of the 2019/20 adjusted appropriation of Programme 3, summarised according to sub-programme and economic classification. Details of the main adjustments, which resulted in an overall increase of R6.482 million, are provided in the paragraphs following the tables.

Table 1.9: Programme 3: Policy and Governance

	Main		Adjus	Total	Adjusted			
	appropriation		Unforeseeable/			Other	adjustments	annronriation
R thousand	арргорпаціон	Roll-overs	unavoidable	Virement	Shifts	adjustments	appropriation	арргорпацоп
Provincial Policy Management	54 928			(6 709)			(6 709)	48 219
2. Premier's Priority Programmes	91 855			5 224		2 900	8 124	99 979
3. Royal Household	66 719			1 067		4 000	5 067	71 786
Total	213 502			(418)		- 6 900	6 482	219 984
Amount to be voted	•	•	•	•		•		6 482

Table 1.10 : Summary by economic classification

	Main		Adjus	tments appropriati	ion		Total	Adjusted
	appropriation		Unforeseeable/			Other	adjustments	appropriation
R thousand	арргорпацоп	Roll-overs	unavoidable	Virement	Shifts	adjustments	appropriation	арргорпаціон
Current payments	187 284		-	(132)		2 900	2 768	190 052
Compensation of employees	89 603			(6 513)			(6 513)	83 090
Goods and services	97 681			6 381		2 900	9 281	106 962
Interest and rent on land							-	-
Transfers and subsidies to:	19 086		-	113		-	113	19 199
Provinces and municipalities							-	-
Departmental agencies and accounts	19 086						-	19 086
Higher education institutions							-	-
Foreign governments and international organisations							-	-
Public corporations and private enterprises							-	-
Non-profit institutions							-	-
Households				113			113	113
Payments for capital assets	7 132			(400)		4 000	3 600	10 732
Buildings and other fixed structures	1 503					4 000	4 000	5 503
Machinery and equipment	5 629			(400)			(400)	5 229
Heritage assets							-	-
Specialised military assets							-	-
Biological assets							-	-
Land and subsoil assets							-	-
Software and other intangible assets							-	-
Payments for financial assets				1			1	1
Total	213 502			(418)		6 900	6 482	219 984
Amount to be voted								6 482

Virement - Programme 3: Policy and Governance: (R418 000)

There were virements within the programme between sub-programmes and economic categories, as well as a movement to Programme 1. The bulk of the movement between sub-programmes was from *Compensation of employees* and *Goods and services* in the Provincial Policy Management sub-programme to *Goods and services* in the Premier's Priority Programmes and *Compensation of employees* in the Royal Household sub-programmes. These movements, which resulted in a net reduction of R418 000 in the main appropriation for this programme, were as follows:

- Savings of R18 000 were identified under *Goods and services* due to reduced minor asset purchases under the Provincial Policy Management (R9 000) and the Royal Household (R9 000) subprogrammes. These savings were moved to *Goods and services* under Programme 2 to cater for new cell phone subscriptions that were under-budgeted for in the centralised cell phone budget.
- Savings of R400 000 were identified in the Provincial Policy Management sub-programme against
 Machinery and equipment related to office furniture purchases that were put on hold as the new
 accommodation in Pietermaritz Street and 151 Mayors Walk did not materialise in 2018/19, and all
 related procurement was put on hold until further notice. These funds were moved to the same
 category in Programme 1 to cater for office furniture requirements for Finance posts being filled.

Further virements were undertaken within the programme across sub-programmes and economic classifications, as follows:

- Savings of R6.513 million were identified against *Compensation of employees*, due to delays in filling posts in the Provincial Policy Management (R3.337 million) and the Premier's Priority Programmes (R3.176 million) sub-programmes. The funding was moved as follows:
 - o R6.400 million was allocated to *Goods and services* to address spending pressures emanating from the Social Cohesion and Moral Regeneration initiatives, such as anti-bullying campaigns and campaigns against women and child abuse, as well as the OSS Cabinet Day, that were undertaken in the Premier's Priority Programmes sub-programme.
 - o R113 000 was moved to *Transfers and subsidies to: Households* for staff exit costs in the Provincial Policy Management (R37 000) and Royal Household (R76 000) sub-programmes.
- Savings of R1 000 from *Goods and services* due to cost containment, were moved to *Payments for financial assets* to fund write-offs of thefts and losses within the Royal Household sub-programme.

All of these virements are permissible in terms of the PFMA and Treasury Regulations. The decrease in capital does not require Legislature approval, as capital for the Vote as a whole was increased.

Other adjustments - Programme 3: Policy and Governance: R6.900 million

A total of R6.900 million was allocated to Programme 2 for the following:

- Additional funding of R4 million was specifically and exclusively allocated to the Royal Household sub-programme against *Buildings and other fixed structures* related to infrastructure work undertaken with regard to His Majesty, the King's palaces. These funds were suspended from COGTA, as explained.
- Additional funding of R2.900 million was specifically and exclusively allocated to the subprogramme: Premier's Priority Programmes and against *Goods and services* for the costs related to the Presidential launch of the District Development Model which took place in the province on 17 and 18 October 2019.

Service delivery measures - Programme 3: Policy and Governance

Table 1.11 shows the revised service delivery information for Programme 3. The department revised three measures to align them with the targets published in the 2019/20 APP. One measure is no longer utilised and this is indicated by "n/a" in the Mid-year actual and Revised target columns. A new measure

is introduced indicated by "New" in the Original target column and the description of one measure is amended, and this is indicated in bold italics.

Table 1.11 : Service delivery measures – Programme 3: Policy and Governance

Outputs		Performance indicators	Performance indicators			
			2019/20 Original target	2019/20 Mid-year actual	2019/20 Revised target	
1.	Provincial Policy Management					
1.1	Macro policy development and co-ordination					
1.1.1	Policy audit reports	No. of policy audit reports	1	1	2	
2.	Premier's Priority Programmes					
2.1	PGDP capacity workshops with strategic partnership	No. of workshops of stakeholders on PGDP Vision 2035	4	n/a	n/a	
2.1	Functional PGDP action work groups	 Assessment reports on the functionality of PGDP action work groups 	New	1	1	
2.2	Co-ordination of the implementation of the Moral Regeneration Movement (MRM)	No. of MRM co-ordination reports	4	2		
2.3	Strategic partnership forums	 No. of strategic partnership forum meetings with each sector – 1 x NGO, 1 x Business, Labour and Academics, 1 x Traditional Authority, and 1 x Religious sector 	4	5	16	
3.	King's Support and Royal Household					
3.1	Support service reports	 Quarterly reports on support services provided to His Majesty and Royal Household 	4	1		

5. Specifically and exclusively appropriated allocations

Table 1.12 shows the amounts that are specifically and exclusively appropriated for specific purposes in terms of the KZN Adjustments Appropriation Act. Note that transfers to public entities and local government (which are also specifically and exclusively appropriated funds) are not included here, as they are discussed in Sections 9 and 10 below. Details of the main adjustments, which resulted in an overall increase of R968 000 in respect of the department's specifically and exclusively appropriated funding, are provided in the paragraphs following the tables.

Table 1.12 : Summary of specifically and exclusively appropriated funding

	Main	Adjustments appropriation					Total	
	appropriation		Unforeseeable/			Other	adjustments	Adjusted
R thousand	при органия	Roll-overs	unavoidable	Virement	Shifts	adjustments	appropriation	appropriation
 Prog 2: Moses Mabhida building roof repairs 	5 932	1 000				(6 932)	(5 932)	-
2. Prog 2: Centralisation of Communications budget	45 590						-	45 590
3. Prog 3: Presidential Launch of District Development Model						2 900	2 900	2 900
3. Prog 3: His Majesty, the King's palaces						4 000	4 000	4 000
_Total	51 522	1 000		-	-	(32)	968	52 490
Amount to be voted	•			•		•		968

- *Roll-overs*: An amount of R1 million was rolled over from 2018/19 in respect of the roof repairs at the Moses Mabhida building. This amount was allocated in 2018/19 for preliminary costs for this project. However, the R1 million, along with the current budget of R5.932 million for the project, was suspended to 2020/21, and this is commented on in detail under *Other adjustments*.
- Other adjustments: The specifically and exclusively appropriated allocation was decreased by a net amount of R32 000, as explained below:
 - o R2.900 million was allocated to Programme 3 for the costs related to the Presidential launch of the District Development Model which took place in the province on 17 and 18 October 2019.
 - R4 million was allocated to Programme 3 against *Buildings and other fixed structures* related to infrastructure work undertaken with regard to His Majesty, the King's palaces. These funds were suspended from COGTA, as mentioned.
 - R6.932 million was suspended from Programme 2 against *Buildings and other fixed structures*, with the funds suspended from 2019/20 to 2020/21. This funding relates to the roof repair project at the Moses Mabhida building, which is only expected to commence in early 2020. Note

that the suspension includes the amount of R1 million rolled over from 2018/19 for this project, as well as the budget of R5.932 million allocated in the 2019/20 *EPRE*, as mentioned. These funds will remain specifically and exclusively allocated, but will merely be allocated to the department in 2020/21, in line with project requirements.

6. Gifts, donations and sponsorships

The department is not envisaging any gifts, donation and sponsorships in excess of R100 000 during the current financial year.

7. Infrastructure

Table 1.13 shows infrastructure payments per main category. Details of the main adjustments, which resulted in an overall decrease of R1.932 million, are provided in the paragraphs following the tables.

	_			
Table 1.13 :	Summary	of infrastructure	pavments b	v category

			Adjus	Total				
	Main appropriation		Unforeseeable/	adjustments	Adjusted appropriation			
R thousand	арр. ор. шион	Roll-overs	unavoidable	Virement	Shifts	adjustments	appropriation	арр. ор. ши.
Existing infrastructure assets	13 521	1 000	-		-	(6 932)	(5 932)	7 589
Maintenance and repair: Current	3 725						-	3 725
Upgrades and additions: Capital	503						-	503
Refurbishment and rehabilitation: Capital	9 293	1 000				(6 932)	(5 932)	3 361
New infrastructure assets: Capital						4 000	4 000	4 000
Infrastructure transfers	-		-	-			-	-
Infrastructure transfers: Capital							-	-
Infrastructure transfers: Current							-	-
Infrastructure: Payments for financial assets							-	-
Infrastructure: Leases	12 169						-	12 169
Non infrastructure							-	-
Capital infrastructure	9 796	1 000	-	-	-	(2 932)	(1 932)	7 864
Current infrastructure	15 894	-	-	-	-	-	-	15 894
Total	25 690	1 000	-	-		(2 932)	(1 932)	23 758
Amount to be voted								(1 932)

- Roll-overs: An amount of R1 million was rolled over from 2018/19 in respect of the roof repairs at the Moses Mabhida building and was allocated against Refurbishment and rehabilitation: Capital. This amount was allocated in 2018/19 for preliminary costs for this project. As mentioned, the R1 million, along with the current budget of R5.932 million for the project, was suspended to 2020/21, and this is commented on in detail under Other adjustments.
- Other adjustments: The budget was decreased by a net amount of R2.932 million as follows:
 - o R4 million additional funding was specifically and exclusively allocated to Programme 3 against *New infrastructure assets: Capital* related to infrastructure work undertaken with regard to His Majesty, the King's palaces. As mentioned, these funds were suspended from COGTA.
 - R6.932 million was suspended from *Refurbishment and rehabilitation: Capital*, from 2019/20 to 2020/21. This funding relates to the roof repair project at the Moses Mabhida building, which is only expected to commence in early 2020/21. Note that the suspension includes the amount of R1 million rolled over from 2018/19 for this project, as well as the budget of R5.932 million allocated in the 2019/20 *EPRE*, as mentioned. This funding remains in *Buildings and other fixed structures*, but to be allocated in 2020/21, in line with project requirements.

8. Conditional grants

The department receives no national conditional grants.

9. Transfers and subsidies

Table 1.14 shows the summary of transfers and subsidies by programme and main category. The table includes transfers made to the department's public entity, namely the Zulu Royal House Trust (ZRHT), which is specifically and exclusively appropriated in terms of the KZN Adjustments Appropriation Act.

Details of the main adjustments, which resulted in an overall decrease of R19.135 million in the transfers and subsidies allocation, are provided in the paragraphs following the tables.

Table 1.14: Summary of transfers and subsidies by programme and main category

	Main	Adjustments appropriation						Adlinated
	· ·						adjustments	Adjusted
R thousand	appropriation	Roll-overs	unavoidable	Virement	Shifts	adjustments	appropriation	appropriation
1. Administration	1 248	•	-	2 581	-	-	2 581	3 829
Households	1 248	-	-	2 581	-	-	2 581	3 829
Staff exit costs				2 581			2 581	2 581
PARMED	1 248						-	1 248
2. Institutional Development	22 282	-	-	387	(22 216)	-	(21 829)	453
Provinces and municipalities	63	-	-	23	-	-	23	86
Motor vehicle licences	63			23			23	86
Households	22 219	-	-	364	(22 216)	-	(21 852)	367
Staff exit costs	3			359			359	362
Provincial Bursary Programme	22 216				(22 216)		(22 216)	-
Claims against the state				5			5	5
3. Policy and Governance	19 086		-	113	-	-	113	19 199
Departmental agencies and accounts	19 086	-	-	-	-	-	-	19 086
Zulu Royal House Trust	19 086						-	19 086
Households	-	-	-	113	-	-	113	113
Staff exit costs				113			113	113
Total	42 616	-	-	3 081	(22 216)		(19 135)	23 481
Amount to be voted								(19 135

- *Virement:* The department undertook the following virements affecting transfers and subsidies:
 - o Savings against *Compensation of employees* due to vacant posts in Programme 1 were moved to *Households* to address the former Premier's exit costs (R2.479 million) and to other staff exit costs (R102 000).
 - o Savings against *Goods and services* in Programme 2 were moved to *Provinces and municipalities* to cater for under-budgeted motor vehicle licence fees (R23 000), to *Households* (R359 000) for under-budgeted staff exit costs, as well as to Claims against the state (R5 000) related to a claim against the department from an official for personal belongings that were in an official vehicle that was hijacked and stolen during an official trip.
 - o Savings of R113 000 against *Compensation of employees* due to vacant posts were moved within Programme 3 to *Households* to address under-budgeted staff exit costs.
- Shifts: The department undertook the following shifts:
 - R1.248 million was shifted within Programme 1 and within *Households* to correct the allocation for PARMED, which is a post retirement benefit and should be reflected under *Staff exit costs* and not *Other transfers to households*. This is not visible in Table 1.14 but is effected in the Annexure, Table 1.A.
 - o R22.216 million was shifted within Programme 2 from *Households* to *Goods and services* against training and development. The funding is for external bursaries, and the department has contracted a service provider, Fundi Capital, to manage the disbursement of the payments to bursary holders. There is no change in purpose for this funding.

10. Transfers to local government

It is noted that an amount of R86 000 is reflected against *Transfers and subsidies to: Provinces and municipalities* in Table 1.14. This relates to the payment of motor vehicle licences. As this amount will not be transferred to any municipality, the table reflecting transfers to local government is excluded.

11. Actual payments and revised spending projections for the rest of 2019/20

Tables 1.15 and 1.16 reflect actual payments as at the end of September 2019, projected payments for the rest of the financial year and the total revised spending in rand value and as a percentage of the Adjusted Appropriation per programme and economic classification. The tables also show the 2018/19 Audited outcome.

The department is projecting a balanced budget for all three programmes at year-end. However, 48.2 per cent of the department's annual budget was spent at mid-year, which is lower than the straight-line benchmark of 50 per cent after six months. This was mainly in respect of *Compensation of employees* spending, which was at 48.2 per cent at mid-year, largely due to vacant posts and the percentage includes a significant reduction in this category. In addition, *Goods and services* spending was slow, but only after significant virements and a shift to this category. The higher projections in the remaining quarters compared to mid-year spending are attributed to the pressures from the expected Social Cohesion and Moral Regeneration events in the second half of the year.

Table 1.15: Actual payments and revised spending projections by programme

	2018/19 Audited outcome	Adjusted appropriation	Actual pay April 2019 - Sep		Projected pa October 2019 -	•	Projected actual
R thousand				% of budget		% of budget	
1. Administration	93 132	144 426	58 909	40.8	85 517	59.2	144 426
Institutional Development	421 324	350 562	148 094	42.2	202 468	57.8	350 562
3. Policy and Governance	274 559	219 984	137 405	62.5	82 579	37.5	219 984
Total	789 015	714 972	344 408	48.2	370 564	51.8	714 972

Table 1.16: Actual payments and revised spending projections by economic classification

	2018/19 Audited outcome	Adjusted appropriation	Actual pa April 2019 - Se	-	Projected p October 2019	•	Projected actual
R thousand				% of budget		% of budget	
Current payments	653 071	670 804	322 649	48.1	348 155	51.9	670 804
Compensation of employees	290 088	301 099	145 064	48.2	156 035	51.8	301 099
Goods and services	362 983	369 705	177 585	48.0	192 120	52.0	369 705
Interest and rent on land	-	-		-	-	-	-
Transfers and subsidies to:	119 462	23 481	16 951	72.2	6 530	27.8	23 481
Provinces and municipalities	175	86	86	100.0	-	-	86
Departmental agencies and accounts	94 339	19 086	13 247	69.4	5 839	30.6	19 086
Higher education institutions	-	-		-	-	-	-
Foreign governments and international organisations	-	-		-	-	-	-
Public corporations and private enterprises	-	-		-	-	-	-
Non-profit institutions	-	-		-	-	-	-
Households	24 948	4 309	3 618	84.0	691	16.0	4 309
Payments for capital assets	16 225	20 515	4 637	22.6	15 878	77.4	20 515
Buildings and other fixed structures	4 414	7 864	1 533	19.5	6 331	80.5	7 864
Machinery and equipment	9 121	12 651	3 104	24.5	9 547	75.5	12 651
Heritage assets	2 690	-		-	-	-	-
Specialised military assets	-	-		-	-	-	-
Biological assets	-	-		-	-	-	-
Land and subsoil assets	-	-		-	-	-	-
Software and other intangible assets	-	-		-	-	-	-
Payments for financial assets	257	172	171	99.4	1	0.6	172
Total	789 015	714 972	344 408	48.2	370 564	51.8	714 972

Table 1.A : Summary by economic classification : Office of the Premier

	Main		Unforeseeable/	tments appropriat	Other	Total adjustments	Adjusted		
thousand	appropriation					adjustments	appropriation	appropriation	
					Shifts				
Current payments	650 084	-	•	(4 396)	22 216	2 900	20 720	670 804	
Compensation of employees	326 671	-	-	(25 572)	-	-	(25 572)	301 099	
Salaries and wages	293 626	-	-	(25 983)	-	-	(25 983)	267 643	
Social contributions	33 045	-	-	411	-	-	411	33 456	
Goods and services	323 413	-	-	21 176	22 216	2 900	46 292	369 705	
Administrative fees	4 515	-	-	231	-	-	231	4 746	
Advertising	52 700	-	_	315	-	_	315	53 015	
Minor assets	8 973	_	_	(2 479)	_	_	(2 479)	6 494	
Audit cost: External	4 700			556			556	5 256	
Bursaries: Employees	805			000			000	805	
		-	-	404	-	-	404		
Catering: Departmental activities	8 527	-	-	134	-	-	134	8 661	
Communication (G&S)	10 978	-	-	154	-	-	154	11 132	
Computer services	38 574	-	-	1 450	-	-	1 450	40 024	
Cons. & prof serv: Business and advisory services	20 328	-	-	(23)	-	-	(23)	20 305	
Infrastructure and planning	-	-	-	-	-	-	-	-	
Laboratory services	-	-	_		-	_	-	-	
Scientific and technological services	II .	_	_	_	_	_	_	_	
Legal costs	641							641	
= -		-	-	05.000	-	0.000	00.700		
Contractors	56 054	-	-	25 803	-	2 900	28 703	84 757	
Agency and support / outsourced services	700	-	-	(250)	-	-	(250)	450	
Entertainment	-	-	-	-	-	-	-	-	
Fleet services (incl govt motor transport)	6 770	-	-	941	-	-	941	7 711	
Housing][]	-	-	-	-	-		-	
Inventory: Clothing material and accessories	15	_	-	9	_	_	9	24	
Inventory: Crothing material and accessories	[["_	_	_	-		_		-	
Inventory: Familing supplies Inventory: Food and food supplies	11 1	-	-	-	-	-	[[
]] -[-	-	-	-	-	-	-	
Inventory: Fuel, oil and gas][-]	-	-	-	-	-	-	-	
Inventory: Learner and teacher support material	-	-	-	-	-	-	-	-	
Inventory: Materials and supplies	-	-	-	-	-	-	-	-	
Inventory: Medical supplies][-]	-	-	-	-	-	-	-	
Inventory: Medicine]] _]	-	-	-	-		_	-	
Medsas inventory interface		_	_				_	_	
Inventory: Other supplies		-	-	-	-	-	-	-	
		-	-	-	-	-	-		
Consumable supplies	3 155	-	-	466	-	-	466	3 621	
Consumable: Stationery, printing and office supplies	9 403	-	-	(219)	-	-	(219)	9 184	
Operating leases	18 037	-	-	955	-	-	955	18 992	
Property payments	11 540	-	-	4 229	-	-	4 229	15 769	
Transport provided: Departmental activity	9 030	_	_	(3 876)	_	_	(3 876)	5 154	
Travel and subsistence	38 605	_	_	(1 984)			(1 984)	36 621	
	10 127				22 216		19 867	29 994	
Training and development		-	-	(2 349)	22 210	-			
Operating payments	293	-	-	836	-	-	836	1 129	
Venues and facilities	8 943	-	-	(3 723)	-	-	(3 723)	5 220	
Rental and hiring	-	-	-	-	-	-	-	-	
Interest and rent on land	-	-	-	-	-	-	-	-	
Interest	-	-	-	-	-	-	-	-	
Rent on land	-						-	-	
ansfers and subsidies to	42 616	-	-	3 081	(22 216)	-	(19 135)	23 481	
Provinces and municipalities	63			23	(22 210)		23	86	
•							23	86	
Provinces	63	-	-	23	-	-	23	00	
Provincial Revenue Funds Provincial agencies and funds	63	-	-	23	-	-	23	86	
	03			23			23	00	
Municipalities	<u> </u>	-	-	-	-	-	-	-	
Municipalities	-	-	-	-	-	-	-	-	
Municipal agencies and funds	-	-	-	-	-	-	-	-	
							_	19 086	
Departmental agencies and accounts	19 086	-			-		_	10 000	
Departmental agencies and accounts Social security funds	19 086	-			-				
Social security funds	-	-		-	-	-	-	10,000	
Social security funds Entities receiving funds	19 086 - 19 086		-	-		-	-	19 086	
Social security funds Entities receiving funds Higher education institutions	-	- - -			-	-	-	19 086 -	
Social security funds Entities receiving funds Higher education institutions Foreign governments and international organisations	-	- - - -	- -	- - -	-	-	-	19 086 - -	
Social security funds Entities receiving funds Higher education institutions Foreign governments and international organisations Public corporations and private enterprises	-	- - -		- - - -	- - -	-	- - - -	-	
Social security funds Entities receiving funds Higher education institutions Foreign governments and international organisations Public corporations and private enterprises Public corporations	-	- - - -	- - - -	- - - -	- - - -	- - - - -	- - - -	- - -	
Social security funds Entities receiving funds Higher education institutions Foreign governments and international organisations Public corporations and private enterprises Public corporations Subsidies on production	-	- - -		- - - - - -	- - -	-		-	
Social security funds Entities receiving funds Higher education institutions Foreign governments and international organisations Public corporations and private enterprises Public corporations Subsidies on production Other transfers	-	- - - -	- - - - - -	-		-		- - -	
Social security funds Entities receiving funds Higher education institutions Foreign governments and international organisations Public corporations and private enterprises Public corporations Subsidies on production Other transfers Private enterprises	-	- - - - - -				-	-	- - -	
Social security funds Entities receiving funds Higher education institutions Foreign governments and international organisations Public corporations and private enterprises Public corporations Subsidies on production Other transfers Private enterprises Subsidies on production	-	- - - -	- - - - - -	-		-		- - -	
Social security funds Entities receiving funds Higher education institutions Foreign governments and international organisations Public corporations and private enterprises Public corporations Subsidies on production Other transfers Private enterprises	19 086	- - - - - -						- - - -	
Social security funds Entities receiving funds Higher education institutions Foreign governments and international organisations Public corporations and private enterprises Public corporations Subsidies on production Ofther transfers Private enterprises Subsidies on production Other transfers	19 086	- - - - - - - -	-				-	- - - -	
Social security funds Entities receiving funds Higher education institutions Foreign governments and international organisations Public corporations and private enterprises Public corporations Subsidies on production Other transfers Private enterprises Subsidies on production Other transfers Non-profit institutions	19 086	- - - - - -		- - - -				-	
Social security funds Entities receiving funds Higher education institutions Foreign governments and international organisations Public corporations and private enterprises Public corporations Subsidies on production Other transfers Private enterprises Subsidies on production Other transfers	19 086	- - - - - - - -	-					- - - -	
Social security funds Entities receiving funds Higher education institutions Foreign governments and international organisations Public corporations and private enterprises Public corporations Subsidies on production Other transfers Private enterprises Subsidies on production Other transfers Non-profit institutions	19 086	- - - - - - - -	-	- - - -			- - - - - - - - - - - - - - - - - - -	-	
Social security funds Entitites receiving funds Higher education institutions Foreign governments and international organisations Public corporations and private enterprises Public corporations Subsidies on production Other transfers Private enterprises Subsidies on production Other transfers Non-profit institutions Households Social benefits	19 086		-	- - - - - 3 058 3 053	- - - - - - - - - (22 216)		4 301		
Social security funds Entities receiving funds Higher education institutions Foreign governments and international organisations Public corporations and private enterprises Public corporations Subsidies on production Other transfers Private enterprises Subsidies on production Other transfers Non-profit institutions Households Social benefits Other transfers to households	19 086			- - - - 3 058 3 053 5	- - - - - - - - - - - (22 216) 1 248 (23 464)	- - - - - -	4 301 (23 459)		
Social security funds Entities receiving funds Higher education institutions Foreign governments and international organisations Public corporations and private enterprises Public corporations Subsidies on production Other transfers Private enterprises Subsidies on production Other transfers Non-profit institutions Households Social benefits Other transfers to households syments for capital assets	19 086 			3 058 3 053 5 1 143	- - - - - - - - (22 216) 1 248 (23 464)	- - - - - - - (2 932)	4 301 (23 459) (789)		
Social security funds Entities receiving funds Higher education institutions Foreign governments and international organisations Public corporations and private enterprises Public corporations Substidies on production Other transfers Private enterprises Substidies on production Other transfers Non-profit institutions Households Social benefits Other transfers to households tyments for capital assets Buildings and other fixed structures	19 086	- - - - - - - - - - - - - - - - - - -		3 058 3 053 5 1 143	- - - - - - - (22 216) 1 248 (23 464)		4 301 (23 459) (789) (1 932)		
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